

**Juvenile Rehabilitation Administration
POLICY 35**

SUBJECT: **INTEGRATED TREATMENT MODEL**

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AUTHORIZING SOURCES: **RCW 13.40.010**
[RCW 13.40.460](#)

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APPROVED BY: _____
John Clayton, Assistant Secretary
Juvenile Rehabilitation Administration

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35-100 PURPOSE

This policy provides guidelines for the systematic approach to rehabilitation in the Juvenile Rehabilitation Administration (JRA).

35-200 SCOPE

This policy applies to JRA organizational units and contracted programs.

35-300 DEFINITIONS

Case Management: The integrated, structured approach used to develop and document service provision and skill attainment for youth and families.

Continuum of care: All rehabilitative services consistent with statutory authority provided by JRA to JRA youth, from commitment through discharge, including diagnostic, residential, and parole services.

Family: For purposes of rehabilitation, family means the people the youth lives with or relies on for support and who have a significant role in the youth's life.

Integrated Treatment Model (ITM): The rehabilitative and case management service delivery system for youth committed to JRA ([ITM Report](#)). The ITM has a residential component based in Cognitive-Behavioral Therapy (CBT) and a parole component based in Functional Family Parole (FFP) services. Transition services assist in providing a bridge in the continuum of care. Treatment programs used within the ITM include, but are not limited to: Dialectical Behavior Therapy (DBT), Functional Family Therapy (FFT), Aggression Replacement Training (ART), Family Integrated Transitions (FIT), and Mentoring.

Rehabilitation: Screening, assessment, treatment, and supervision to facilitate youth skill development, to increase protective factors and decrease risk factors.

Specialized treatment services: Programming that addresses specialized service pertinent to a youth's rehabilitative needs such as: treatment for sexually abusive behavior, for substance abuse, and mental health treatment. Available research and standards of practice are taken into consideration in the practice of these programs.

35-400 POLICY

1. **The Integrated Treatment Model (ITM) is the JRA case management service delivery system used throughout the continuum of care.** The continuum of care includes diagnostic, residential and parole services consistent with statutory authority.
 - A. Staff are expected to use the ITM skills and strategies to provide rehabilitative services to youth and families.
 - B. ITM strategies and principles are applied to all components of the rehabilitative model. These include:
 - Engaging and motivating youth and families;
 - Engaging and motivating staff;
 - Skill acquisition;
 - Skill generalization; and
 - Structuring the environment.
 - C. The ITM provides the basis for intervention and security decisions for youth, commensurate with public safety and organizational units' needs.
2. **JRA specifies strategies and tools used to screen, identify and assess youth strengths, risk, treatment, education, vocation, health, safety and security issues.**
 - A. Screening and assessment results are used to assist in determining JRA placement, treatment planning, transition planning, and outcomes.
 - B. JRA considers the need to balance youth rehabilitation and public safety within the Model.
 - C. JRA provides education, vocational and health services as integral components to the ITM.
3. **Coaching, consultation, training and practice are used to assist staff to acquire, maintain, and improve necessary skills, knowledge, and abilities.**
4. **The JRA Assistant Secretary or Division Directors authorize committees to provide guidance and oversight for treatment and for specific programs.** These committees may be charged with creating manuals, aids, and guidelines for treatment services and programs consistent with ITM principles.
5. **The ITM includes system-wide internal and external evaluation to:**
 - Support quality assurance and continuous quality improvement,
 - Assess program effectiveness,
 - Provide feedback,
 - Guide program development and modifications.